



March 21, 2012

**Reference: Omar Ramirez**  
**Company: ARM Caribbean Ltd.**

TWIMC  
Nassau, Bahamas

Gentlemen:

I am pleased to write this letter of recommendation for Omar Ramirez of ARM Caribbean Ltd.

I first worked with Mr. Ramirez during my tenure at the Ministry of Works at which time he was a part of the team that assisted in the conversion of the old General Hardware building on Collins Avenue into Laboratories for the Princess Margaret Hospital. I then worked with him in my role as Director of Projects for the Atlantis property on Paradise Island from 2002 to 2005. At this time he assisted my department with any number of renovation projects conducted throughout the property that required revision to the HVAC system. Since forming my own firm in 2005 we worked together on the Aquinas College High School on Gladstone Road in which I played an advisory role to the Catholic Archdiocese. Further, most recently, ARM Caribbean Ltd. under the guidance of Omar assisted my firm in conducting a review of a chilled water system that is rated in excess of 200 tons.

Mr. Ramirez has proven to be reliable, knowledgeable and a pleasure to work with.

Please contact me should you require any additional information.

Yours sincerely,

A handwritten signature in black ink that reads "Sonia Brown". The signature is written in a cursive style with a large, stylized initial "S".

Sonia Brown,  
Principal, PE